

### MUNICIPAL BUDGET EXECUTIVE SUMMARY

## JULY 1, 2019 - JUNE 30, 2020 SOUTHFIELD, MICHIGAN



26000 Evergreen Rd. • P.O. Box 2055 • Southfield, MI 48037-2055 • www.cityofsouthfield.com

### **MAYOR'S OFFICE**

May 13, 2019

Honorable City Council Southfield Municipal Building Southfield, Michigan

RE: Presentation of Fiscal Year 2019-2020 Budget

Dear Sirs & Mesdames:

Transmitted herewith is the City Administrator's recommended budget for the 2019-2020 fiscal year, pursuant to Chapter VIII, Subsection 8.2 of the Charter of the City of Southfield. I have reviewed the budget and am satisfied that it is sufficient to maintain quality services for the coming year.

On March 1, 2019, Southfield elected officials identified six goals for the city for the coming year and beyond. There is funding and staffing in this budget to make progress on these goals, which are:

- 1. Redevelop EverCentre as a vibrant, mixed-use, pedestrian-friendly development within five or six years.
- 2. Create a successful, revitalized Beechwoods facility and park strategy within one year.
- 3. Develop a marketing and communications plan for the City of Southfield within 12 months.
- 4. Revitalize the former Northland Center site with the first phases of a mixed-use development within five years.
- 5. Provide a variety of housing options and choices in the city for all age ranges.
- 6. Complete the water and sewer bond within three years.

I would also note that during the fiscal year the city will enter its sixth year of the ten-year infrastructure rebuilding program. Further, enhancements will be made to our place making, walkability and public art initiatives. 2020 will also bring the Decennial Census. Through our Complete Count Committee, we will work to make sure that every person residing in Southfield will be counted on April 1, 2020.

On a final note, I would urge the City Council to address street lighting replacements, sale or rental of surplus properties, further improvements for compliance with the Americans With Disabilities Act and continued work on the development of a tracking system for city contracts, materials goods and financial settlements.

Sincerely yours,

Kenson J. Siver, Ed. D. Mayor, City of Southfield 26000 Evergreen Road Southfield, MI 48076

248 796-5100

Mayor Kenson J. Siver Council President
Dr. Lloyd Crews

City Clerk Sherikia L. Hawkins City Treasurer Irv M. Lowenberg

Linnie Taylor

Tawnya Morris

**City Council** 

Daniel Brightwell Donald F. Fracassi Myron A. Frasier Michael A. Mandelbaum



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April 1, 2019

Honorable Mayor Kenson Siver City of Southfield Municipal Building 26000 Evergreen Road Southfield, Michigan

RE: Recommended Budget for 2019-20 Fiscal Year

Dear Mayor Siver:

Presented herewith, pursuant to Section 8.2 of the Southfield City Charter, is the City Administrator's recommended municipal budget for the fiscal year beginning July 1, 2019.

This proposed budget for 2019-20 is built on a tax base of \$2,562,758,500 which is an increase of 4.2813% based on the preliminary tax base projections provided by the City's Assessor. The fundamental message of the proposed budget is to budget cautiously and responsibly to maintain structural balance and live within our means. This budget is driven exclusively by the revenues that are available and will not require a reliance on a fund balance General Fund draw. The economic recovery in Southeastern Michigan has not directly benefited municipal governments as municipal governments rely primarily on property tax revenues to fund operations and programs due to limitations of the both the Headlee Amendment and Proposal A.

The total anticipated General Fund Revenue will be \$78,249,447<sup>1</sup>. The anticipated tax base will generate a total of \$49,274,414 (62.97%) for the City's General Fund as follows:

- General Operations \$16,934,296 from the General operating levy of 6.6094 mills at\$2,562,758,500 or 21.65% of the General Fund Budget;
- Police and Fire \$17,658,944 from the Police and Fire levy of 6.8906 mills at\$2,562,758,500 or 22.57% of the General Fund Budget;

<sup>1</sup> Subsequent to April 1, 2019, the budget was adjusted. The numbers included here were accurate at the time of submission. Please see following pages, starting on page 1, for final recommended budget.

Mayor Kenson J. Siver Honorable Mayor Kenson Siver

RE: Recommended Budget for 2019-20 Fiscal Year

Page 2

• Police and Fire Pension - \$14,677,174 from the Police and Fire Pension Levy of 5.9722 mills \$2,562,758,500 or 18.76% of the General Fund Budget;

- Tax Administration Fees and Penalties amount to \$2,349,604 or 3.00% of the General Fund Budget;
- Revenue Sharing from the State of Michigan will generate \$7,264,019 of the General Fund budget or 9.28% (of which \$6,255,057 is constitutional and \$1,008,932 is Statutory Revenue Sharing);
- Other revenues totaling \$19,361,410 provide the remaining 24.74% of the City's General Fund Budget.

General Fund Expenditures are budgeted at \$78,249,449 with Public Safety (Police, Fire and Emergency Management) totaling \$45,855,051or 58.60% of the proposed expenditures.

The Proposed 2019-20 budget for all funds anticipates revenues of \$166,095,368 and expenditures for all funds of \$166,095,368.

Respectfully submitted,

Freder with

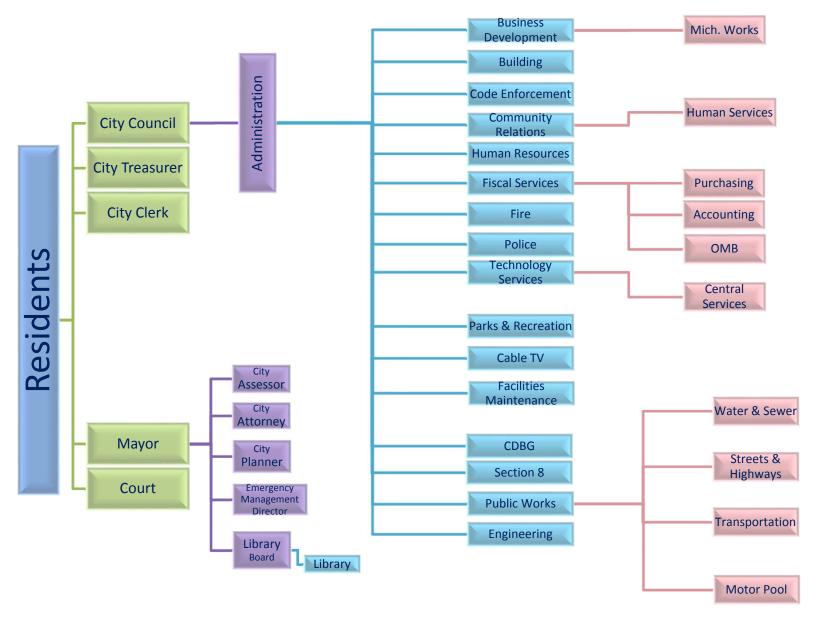
Frederick E. Zorn, Jr., CEcD

City Administrator

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## City of Southfield Organization Chart



### RECOMMENDED BUDGET

CENERAL FUND.	<u>Revenues</u>	CENEDAL FUND.	<u>Expenditures</u>
GENERAL FUND:	¢1.C 020 20C	GENERAL FUND:	¢(22,024
General Operating Levy	\$16,938,296	Administration	\$622,831
Police & Fire Pension Love	17,658,944	Assessing	1,235,189
Police & Fire Pension Levy Tax Administration Fees & Penalties	14,677,174	Building	2,916,704
Sales Tax Returns - Constitutional	2,349,604	Business Development Central Services	368,988
	6,255,087		762,887
Sales Tax Returns - Statutory Cable Franchise Fees	1,008,932	City Attorney Clerk	892,632
	1,400,000		1,005,079
Sanitation Charges	2,672,857	Code Enforcement	1,443,658
Building Revenues	3,124,800	Community Relations	758,467
Engineering Revenues	1,185,000	Count Acth District	195,120
District Court Revenues	3,573,672	Court - 46th District	3,949,414
Reimbursements and other	2,400,986	Emergency Management	130,572
Fees, Licenses & Permits	3,568,715	Engineering	1,615,520
Investment Income	500,000	Fire	18,989,461
Interfund Reimbursements	721,062	Fiscal Services	3,080,628
		Support Services	4,586,639
		Human Resources	1,257,286
		Mayor's Office	133,832
		Planning	1,185,241
- 6 6 9 10 15 15 1		Police	26,774,810
Transfer from Committed Fund Balance:	444.60=	Sanitation	2,819,433
Sanitation	141,625	Streets & Highways	210,827
Right-of-way/Metro Authority	400,000	Technology Services	2,230,984
		Transportation	550,554
_		Treasurer	859,998
TOTAL GENERAL FUND	\$78,576,754	TOTAL GENERAL FUND	\$78,576,754
CABLE TV FUND	\$1,126,230	CABLE TV FUND	\$1,126,230
DONATIONS, MEM. TRUSTS & SPONSORSHIPS	200,000	DONATIONS, MEM. TRUSTS & SPONSORSHIPS	200,000
DRUG LAW ENFORCEMENT FUND	304,040	DRUG LAW ENFORCEMENT FUND	304,040
FACILITIES MAINTENANCE FUND	4,282,491	FACILITIES MAINTENANCE FUND	4,282,491
LIBRARY FUND	7,656,586	LIBRARY FUND	7,656,586
LOCAL STREETS FUND	7,959,939	LOCAL STREETS FUND	7,959,939
MAJOR STREETS FUND	9,674,863	MAJOR STREETS FUND	9,674,863
MOTOR POOL FUND	4,144,240	MOTOR POOL FUND	4,144,240
PARKS & RECREATION FUND	6,676,858	PARKS & RECREATION FUND	6,676,858
WATER & SEWER FUND	51,185,010	WATER & SEWER FUND	51,185,010
TOTAL OUTSIDE FUNDS	\$93,210,257	TOTAL OUTSIDE FUNDS	\$93,210,257
AUTO THEFT GRANT	\$168,145	AUTO THEFT GRANT	168,145
COMM. DEVELOPMENT BLOCK GRANT	497,644	COMM. DEVELOPMENT BLOCK GRANT	497,644
MICHIGAN WORKS GRANTS	1,900,000	MICHIGAN WORKS GRANTS	1,900,000 *
SECTION 8 HOUSING GRANTS	2,201,546	SECTION 8 HOUSING GRANTS	2,201,546
TOTAL GRANT FUNDS	\$4,767,335	TOTAL GRANT FUNDS	\$4,767,335
TOTAL ALL OPERATING FUNDS	\$176,554,346	TOTAL ALL OPERATING FUNDS	\$176,554,346
(DUPLICATING TRANSFERS)	(\$10,447,097)	(DUPLICATING TRANSFERS)	(\$10,447,097)
TOTAL REVENUES	\$166,107,249	TOTAL EXPENDITURES	\$166,107,249

<sup>\*</sup> Estimated

### 18-19 APPROVED BUDGET

	Revenues		Ex	penditures
GENERAL FUND:		GENERAL FUND:	_	
General Operating Levy	\$ 16,242,894	Administration	\$	607,436
Police & Fire Levy	16,933,956	Building		2,826,375
Police & Fire Pension Levy	12,423,379	Business Development		374,176
Tax Administration Fees & Penalties	2,206,863	Central Services		747,780
Sales Tax Returns - Constitutional	5,811,053	Clerk		1,038,619
Sales Tax Returns - Statutory	1,009,223	Code Enforcement		1,102,885
Cable Franchise Fees	1,500,000	Community Relations		669,550
Sanitation Charges	3,055,563	Council		191,887
Building Revenues	3,110,000	Court - 46th District		3,830,032
Engineering Revenues	752,834	Emergency Management		36,341
District Court Revenues	3,629,472	Engineering		880,875
Reimbursements	2,354,824	Fire		18,326,526
Fees, Licenses & Permits	3,373,315	Fiscal Services		740 444
Investment Income	500,000	Accounting		719,441
Interfund Reimbursements	1,201,859	Assessing		1,110,342
		OMB		1,357,096
Transfer from Committed Fund Balance:		Purchasing		389,404
Transfer from Committee Fund Balance.	-	Support Services Human Resources		3,449,703 1,031,369
		Law		909,507
		Mayor's Office		217,901
		Planning		738,378
		Police		26,579,616
		Sanitation		2,979,453
		Streets & Highways		118,596
		Technology Services		2,594,588
		Transportation		479,871
		Treasurer		797,488
TOTAL GENERAL FUND	\$ 74,105,235	TOTAL GENERAL FUND	\$	74,105,235
CABLE TV FUND	1,020,655	CABLE TV FUND		1,020,655
DONATIONS, MEM. TRUSTS & SPONSORSHIPS	200,000	DONATIONS, MEM. TRUSTS & SPONSORSHIPS		200,000
DRUG LAW ENFORCEMENT FUND	260,200	DRUG LAW ENFORCEMENT FUND		260,200
FACILITIES MAINTENANCE FUND	4,497,701	FACILITIES MAINTENANCE FUND		4,497,701
LIBRARY FUND	7,808,567	LIBRARY FUND		7,808,567
LOCAL STREETS FUND	8,593,977	LOCAL STREETS FUND		8,593,977
MAJOR STREETS FUND	20,979,322	MAJOR STREETS FUND		20,979,322
MOTOR POOL FUND	4,064,308	MOTOR POOL FUND		4,064,308
PARKS & RECREATION FUND	7,177,296	PARKS & RECREATION FUND		7,177,296
WATER & SEWER FUND	 53,221,625	WATER & SEWER FUND		53,221,625
TOTAL OUTSIDE FUNDS	\$ 107,823,651	TOTAL OUTSIDE FUNDS	\$	107,823,651
AUTO THEFT GRANT	175,865	AUTO THEFT GRANT		175,865
COMM. DEVELOPMENT BLOCK GRANT	511,979	COMM. DEVELOPMENT BLOCK GRANT		511,979
MICHIGAN WORKS GRANTS	1,891,285	MICHIGAN WORKS GRANTS		1,891,285
SECTION 8 HOUSING GRANTS	 2,201,546	SECTION 8 HOUSING GRANTS		2,201,546
TOTAL GRANT FUNDS	\$ 4,780,675	TOTAL GRANT FUNDS	\$	4,780,675
TOTAL ALL OPERATING FUNDS	\$ 186,709,561	TOTAL ALL OPERATING FUNDS	\$	186,709,561
(DUPLICATING TRANSFERS)	 (\$11,797,769)	(DUPLICATING TRANSFERS)	(:	\$11,797,769)
TOTAL REVENUES	\$ 174,911,792	TOTAL EXPENDITURES	\$ :	174,911,792

### RECOMMENDED BUDGET HIGHLIGHTS

The overall message of the proposed budget continues to be sustainability through responsibility; balancing the needs of the City against available funding and "living within our means". The budget is driven exclusively by available revenues with a draw on the General Fund balance on those reserves restricted for that specific use. The continued slow recovery of property tax revenues, due to the Headlee Amendment and Proposal A, has not kept pace with the general economic recovery in southeast Michigan and the City continues to struggle with depressed revenues. The proposed budget supports the goals of the City Council as identified on March 1, 2019 as follows:

- Redevelopment of Evercentre property with a public/private partnership as a vibrant, mixed-use, pedestrian friendly center within five to ten years
- Revitalization of Beechwood Facility & Parks Strategy by City administration within one year
- Develop a marketing plan to attract and retain young families in the City within twelve months
- Revitalize former Northland Mall site with the first phase of mixed development within five years
- Provide a variety of housing options and choices for all ages
- Complete Water & Sewer bond within three years

#### **Budget Assumptions**

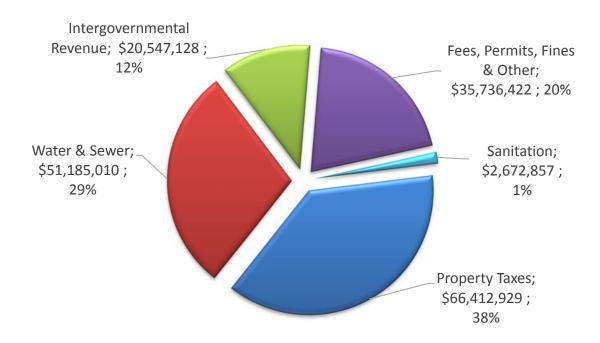
- Continued but modest growth in taxable property values are limited by State statute
- State shared revenues are based on State of Michigan projections
- Building revenue projections are based on Council approved fee schedule
- District Court revenues and expenses continue to decline with reduced caseload and are being propped up by increased fees
- Contributions to the City's pension plans are budgeted at the actuarially determined amounts
- Contributions for retiree healthcare continue to be limited to the "pay as you go" basis of funding
- Budgeted staffing vacancies will be filled as necessary

### **RECOMMENDED BUDGET HIGHLIGHTS (cont.)**

### **Revenue Snapshot**

- Property taxes represent 66% of General Fund Revenues. Projected taxable value, excluding capture districts, is \$2,562,758,500 which represents a 4.3% increase over the 2018-19 projection
- The millage rate increased by 0.7546 mills comprised of an increase of 0.6863 for operations and a 0.0683 increase for debt service. The resultant levy is 27.8275 mills
- State shared revenues increased by approximately 6.5% compared to the prior budget year. Constitutional and statutory revenue payments from the State of Michigan are projected at \$6,255,087 and \$1,008,932, respectively and represent just over 9% of the General Fund revenues consistent with the prior year
- Combined General fund revenues are proposed at approximately \$78.6 million, a 6.0% increase over 2018-19
- Total revenues of all funds are proposed at approximately \$176.6 million, a 5.4% decrease from 2018-2019

### **ALL FUNDS REVENUE**



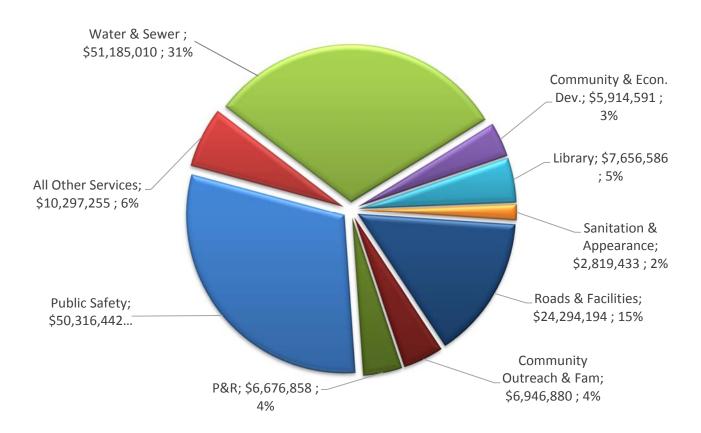
Total Revenues = \$176,554,346

### **RECOMMENDED BUDGET HIGHLIGHTS (cont.)**

### **Expenditure Snapshot**

- At \$45.8 million, Police and Fire services continue to be the largest General Fund expenditure, making up approximately 58% of all General Fund expenditures, a modest increase of \$858 thousand over the prior year
- The proposed budget includes approximately \$12.3 million for general government expenditures. These costs comprise approximately 16% of the General Fund expenditures and include administration, elected officials, fiscal services, technology services, legal, human resources, and community relations
- Combined General Fund expenditures are proposed at approximately \$78.6 million, a 6% increase over 2018-19
- Total expenditures of all funds are proposed at approximately \$176.6 million, a 5.4% decrease from 2018-19

### **ALL FUNDS EXPENSES**



Total Expenditures = \$176,554,346

### **RECOMMENDED BUDGET HIGHLIGHTS (cont.)**

Proposed infrastructure investments total approximately \$19.7 million and will leverage approximately \$2
 million of outside funding. The below table presents a comparison of proposed and current year projects

### **Comparison of Proposed and current year projects**

	2	2019-2020	2	2018-2019
	# of	Total	# of	Total
<u>Department</u>	Projects	Investment	Projects	Investment
Local Streets	2	\$3,250,000	3	\$4,361,000
Major Streets	5	3,013,699	4	15,011,611
Water & Sewer	3	13,476,055	13	10,694,000
	20	\$19,739,754	20	\$30,066,611

Proposed 2019-20 budgeted career employees include 587 full time, 4 three-quarter time, and 5 half-time

### Comparison of budgeted career employees

	Employee Count	Change Over
Budget Year	(Career Only)	Prior Year
2017-18	560	(3)
2018-19	572	12
2019-20	596	24

### **Summary Statement**

The City's tax base has reached a stabilization point and is finally showing an increase. Fiscal 2018 was the start of the recovery but still represents a loss of approximately 1.3 Billion in taxable value as compared to 2009. The cumulative loss since 2012 is conservatively estimated at upwards of 120 million with an estimated loss of 31.5 million in operating dollars for 2018 alone. However, due to the limits imposed by proposal A, the growth in taxable value will not attain 2009 levels for several years into the future. As such, the City continues a conservative approach with regards to spending with strong emphasis on providing high-quality services, maintaining community appearance, and encouraging economic development vital to the City's long term goals.

### **BUDGET COMPARISON - ALL FUNDS**

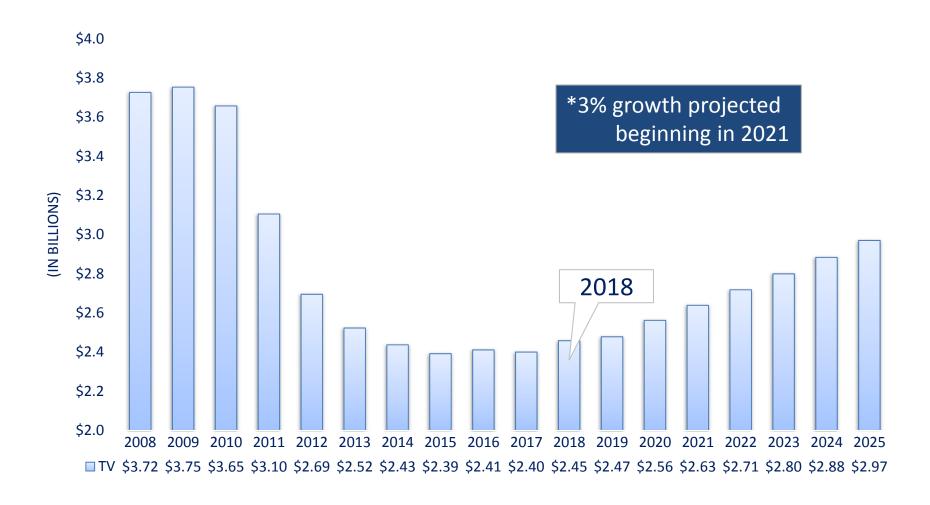
<u>FUND</u>	18-19 APPROVED <u>BUDGET</u>	19-20 RECOMM. <u>BUDGET</u>	% <u>CHANGE</u>
General Fund	\$74,105,235	\$78,576,754	6.0%
Cable TV Fund	1,020,655	1,126,230	10.3%
Donations, Mem.Trusts and Sponsorships	200,000	200,000	-
Drug Law Enforcement Fund	260,200	304,040	16.8%
Facilities Maintenance Fund	4,497,701	4,282,491	-4.8%
Library Fund	7,808,567	7,656,586	-1.9%
Local Street Fund	8,593,977	7,959,939	-7.4%
Major Street Fund	20,979,322	9,674,863	-53.9%
Motor Pool Fund	4,064,308	4,144,240	2.0%
Parks and Recreation Fund	7,177,296	6,676,858	-7.0%
Water and Sewer Fund	53,221,625	51,185,010	-3.8%
Auto Theft Grant	175,865	168,145	-4.4%
Community Development Block Grant	511,979	497,644	-2.8%
Michigan Works Grants	1,891,285	1,900,000	0.5%
Section 8 Housing Grants	2,201,546	2,201,546	-
Total Operating funds	182,104,751	171,955,156	-5.6%
(Less Duplicating Transfers)	(11,797,769)	(10,447,097)	-11.4%
TOTAL BUDGET	\$4,604,810	\$4,599,190	-0.1%

### **INFRASTRUCTURE CAPITAL PROJECTS**

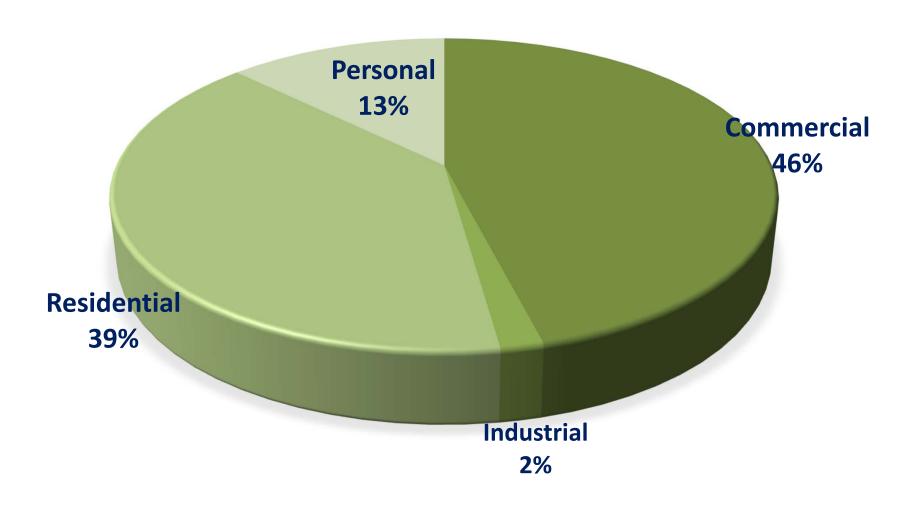
LOCAL STREETS
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Section 35 - Phase II	Water main and roads		\$ 1,160,000
Lake Ravines	Pulverize and overlay; HMA		2,090,000
		Sub-total	\$ 3,250,000
MAJOR STREETS			
13 Mile Road - Evergreen to Southfield	Milling and replacement of pavement		220,747
Franklin Road - NW Hwy to North City Limit	Reconstruct road - widen & add paved shoulder		226,580
9 Mile Road - Inkster to Beech	Crush and shape - 5" overlay, pave shoulders		1,393,337
Civic Center - NW Hwy to Lahser	Concreate reconstruction		473,035
12 Mile Road - Telegraph to Lahser	Mill and overlay		700,000
		Sub-total	\$ 3,013,699
WATER & SEWER			
Lake Ravines	Rehabilitation and reconditioning		3,090,000
Section 25 Area 10			7,496,055
Section 35 Phase II			2,890,000
		Sub-Total	\$ 13,476,055
INFRASTRUCTURE CAPITAL PROJECTS GRAND	TOTAL		\$ 19,739,754

# Taxable Property Values 2008-2025\*



## Composition of Taxable Value



### **TAX RATE COMPARATIVE**

			Increase / (Decrease) Compared
	<u>2018-19</u>	<u>2019-20</u>	to 2018-19
Operating:			
General Operations	6.6094	6.6094	-
Public Safety	6.8906	6.8906	_
Police & Fire Pension	5.0552	5.7423	0.6871
Residential Street Maintenance	1.0000	1.0000	-
Parks & Recreation	1.7500	1.7500	-
Library	2.8000	2.8000	-
Public Act 298	0.2207	0.2207	-
Public Act 59	0.0203	0.0195	(0.0008)
Total Operating	24.3462	25.0325	0.6863
Debt Service:			
County Drains At Large	0.1467	0.2150	0.0683
UTGO Road Bond	2.5800	2.5800	
Total Levy	27.0729	27.8275	0.7546
Tax Levy	<u>Mills</u>	<u>Revenue</u>	
Operations	25.0325	\$64,152,252	
Non-operating	2.7950	7,162,910	
Totals	27.8275	\$71,315,162	

### **PROPERTY TAX REVENUES AND RATES**

	Revenue	Rate*
General Operations	16,938,296	6.6094
Police & Fire	17,658,944	6.8906
Police & Fire Pension	14,677,174	5.7423
Residential Street Maintenance	2,562,759	1.0000
Parks & Recreation	4,484,827	1.7500
Library	7,175,724	2.8000
Public Act 298	565,601	0.2207
Public Act 59	49,974	0.0195
Total Operating	64,113,299	25.0325
County Drains at Large	550,993	0.2150
UTGO Road Bond	6,611,917	2.5800
Local Development Finance Authority III	-	**
Smart Zone	187,719	**
Brownfield Redevelopment Authority	475,906	**
Renaissance Zone (Tool and Die)	15,723	**
Grand Total	71,955,558	27.8275
Taxable Valuation (TV)	2,562,758,500	
TV Captured by LDFA III	-	
TV Captured by Smart Zone	7,439,650	
TV Captured by Brownfield Redevelopment Authority	18,860,980	
TV Captured by Renaissance Zone (Tool & Die)	623,140	
Total TV	2,589,682,270	

<sup>\*</sup>Mills per \$1,000 of TV

<sup>\*\*</sup>Total millage of 27.8275 applied to taxable value of LDFA and other special authorities.

### **TAX REVENUE FACTORS**

19-20 TAX BASE FOR CITY OPERATIONS \$2,562,758,500

18-19 TAX BASE FOR CITY OPERATIONS \$2,457,544,426

A difference of: \$105,214,074 or

4.3%

### **CHANGE IN TAX REVENUES FOR CITY OPERATIONS**

			\$/%	, )	
	18-19	19-20	Differe	nce	
GENERAL FUND:					
General Operating Millage	\$16,242,894	\$16,938,296	695,402	/	4.3%
Police & Fire Millage	16,933,956	17,658,944	724,988	/	4.3%
Police & Fire Pension Millage	12,423,379	14,677,174	2,253,795	/	18.1%
ROADSIDE APPEARANCE					
PROGRAM (PA298) + PA59*	592,268	615,575	23,307	/	3.9%
RESIDENTIAL STREETS	2,457,544	2,562,759	105,215	/	4.3%
PARKS & RECREATION	4,300,703	4,484,827	184,124	/	4.3%
LIBRARY	6,881,124	7,175,724	294,600	/	4.3%

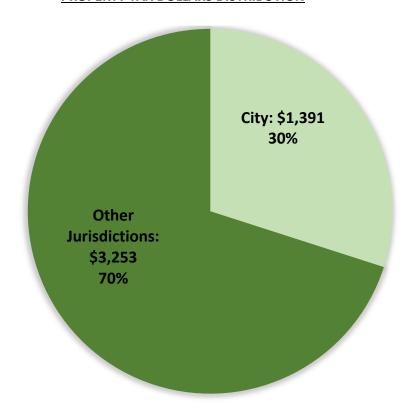
<sup>\*</sup>PA 59 was first levied in 2012-13. It allows for up to \$50,000 annually for business attraction programs.

### **SERVICES PROVIDED FOR PROPERTY TAX DOLLARS**

Figures are based on a Southfield home with a market value of \$100,000 and a taxable value of \$50,000.

		Annual	
City Services Provided:	Millage Rate	Prope	rty Taxes
Police/Fire	12.6329	\$	632
General operations	6.6094		330
Parks & Recreation	1.7500		88
Library	2.8000		140
Roads, appearance, drains, and others	4.0352		202
Total City services	27.8275	\$	1,391
Other jurisdictions & public purposes including County & Education	65.0669	\$	3,253
Total Property Taxes		\$	4,645

### PROPERTY TAX DOLLARS DISTRIBUTION

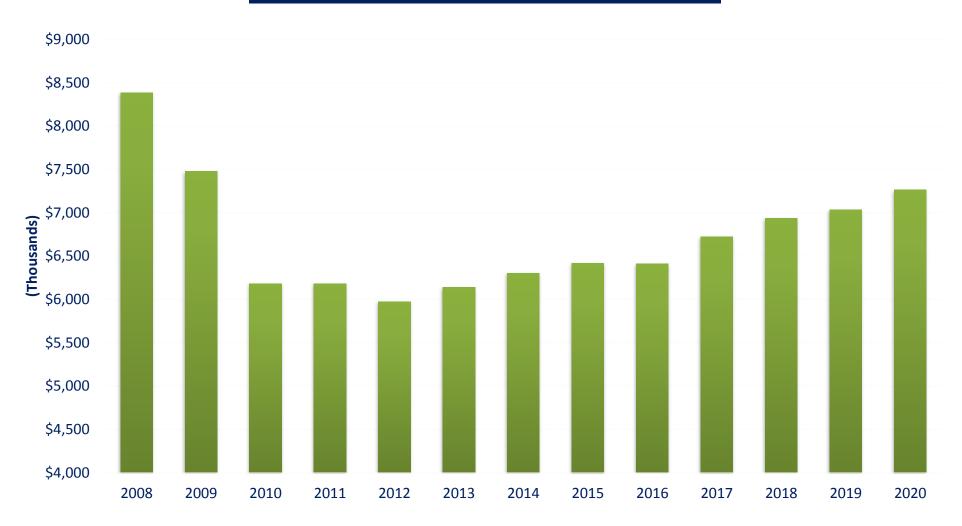


### **MILLAGE HISTORY**

OPERATING	98-99	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07	07-08	08-09
General Operations	6.9006	6.8284	6.6453	6.6094	6.6094	6.6094	6.6094	6.6094	6.6094	6.6094	6.6094
Public Safety	2.9574										
Police / Fire Pension	1.7256										
Res. Street Maint.	.9858	.9754		.9440					.9440		
R-O-W Appearance	.4548			.5348					.3361		
Parks & Recreation	1.7252										
Library	<u>.9858</u>	1.3054	2.1048	<u>2.0934</u>	2.0934	<u>2.0934</u>	<u>2.0934</u>	<u>2.0934</u>	2.0934	2.0934	2.0934
Public Act 59	45 7252	45 5700	16.0664	45.0575	45.0704	46 0042	46 4564	-	46 4450	46 4520	46 4530
Total Operating								16.2640	16.1450	16.1528	16.1528
Debt Service	.4921	.4679	.3804	.3065	.2748	.2615	.0277	-	-	-	-
UTGO Road Bond	-	-	-	-	-	-	-	-	-	-	-
Drains-at-Large	-	-	-	-	-	-	.1590	.0788	.1978	.1900	.1900
TOTAL	16.2273	16.0478	16.4468	16.2640	16.1529	16.3428	16.3428	16.3428	16.3428	16.3428	16.3428
OPERATING	09-10	10-11	11-12*	12-13	13-14	14-15	15-16	16-17	17-18	18-19	19-20
General Operations	6.6094	6.6094	6.6094	6.6094	6.6094	6.6094	6.6094	6.6094	6.6094	6.6094	6.6094
Public Safety	2.8325	2.8325	6.8906	6.8906	6.8906	6.8906	6.8906	6.8906	6.8906	6.8906	6.8906
Police / Fire Pension	1.7000	1.8788	3.0004	3.9424	4.7197	4.4500	4.3971	4.3714	4.5249	5.0552	5.7423
Res. Street Maint.	.9440	.9440	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
R-O-W Appearance	.3370	.1582	.2207	.2207	.2207	.2207	.2207	.2207	.2207	.2207	.2207
Parks & Recreation	1.6524	1.6524	1.7500	1.7500	1.7500	1.7500	1.7500	1.7500	1.7500	1.7500	1.7500
Library	2.0934	2.0934	2.8000	2.8000	2.8000	2.8000	2.8000	2.8000	2.8000	2.8000	2.8000
Public Act 59	-	-	-	0.0214	0.0234	0.0234	<u>0.0234</u>	<u>0.0212</u>	0.0208	0.0203	0.0195
Total Operating	16 1687	16.1687	22.2711	23.2345	24.0138	23.7441	23.6912	23.6633	23.8164	24.3462	25.0325
. ota. operating	10.1007	-0007	=				= :	: :			:
Debt Service	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	- -	-	- 2.5800	- 2.5800	- 2.5800	- 2.5800	- 2.5800
Debt Service	- - - .1741	-	-	- - .4873	- - .4873	- - .4873			- 2.5800 .0267		

<sup>\*</sup>Millage Election 5/3/11 approving 4.9183 additional mills

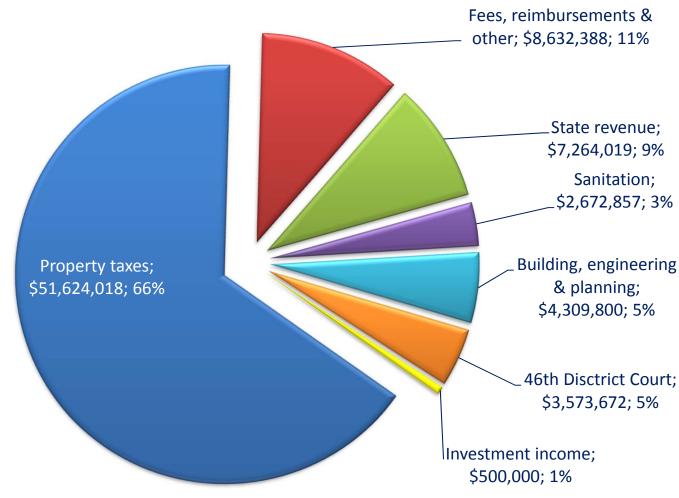
## **State Shared Revenue**



### **BUDGET COMPARISON - GENERAL FUND REVENUES**

	18-19 APPROVED <u>BUDGET</u>	19-20 RECOMM. <u>BUDGET</u>	% <u>CHANGE</u>
General Operating Levy	\$ 16,242,894	\$ 16,938,296	4.3%
Police & Fire Levy	16,933,956	17,658,944	4.3%
Police & Fire Pension Levy	12,423,379	14,677,174	18.1%
Tax Administration Fees & Penalties	2,206,863	2,349,604	6.5%
Sales Tax Returns - Constitutional	5,811,053	6,255,087	7.6%
Sales Tax Returns - Statutory	1,009,223	1,008,932	0.0%
Cable Franchise Fees	1,500,000	1,400,000	-6.7%
Sanitation Charges	3,055,563	2,672,857	-12.5%
Building Department Revenues	3,110,000	3,124,800	0.5%
Engineering Revenues	752,834	1,185,000	57.4%
District Court Revenues	3,629,472	3,573,672	-1.5%
Reimbursements	2,354,824	2,400,986	2.0%
Fees, Licenses, and Permits	3,373,315	3,568,715	5.8%
Investment Income	500,000	500,000	0.0%
Interfund Reimbursements	1,201,859	721,062	-40.0%
Total Revenues Exclusive of Fund Balance	74,105,235	78,035,129	
Transfer From Committed Fund Balance:			
Sanitation:	-	141,625	
Right-of-way/Metro Authority:		400,000	
<b>Total From General Fund</b>	\$ 74,105,235	\$ 78,576,754	6.0%

## General Fund Revenues 2019-2020

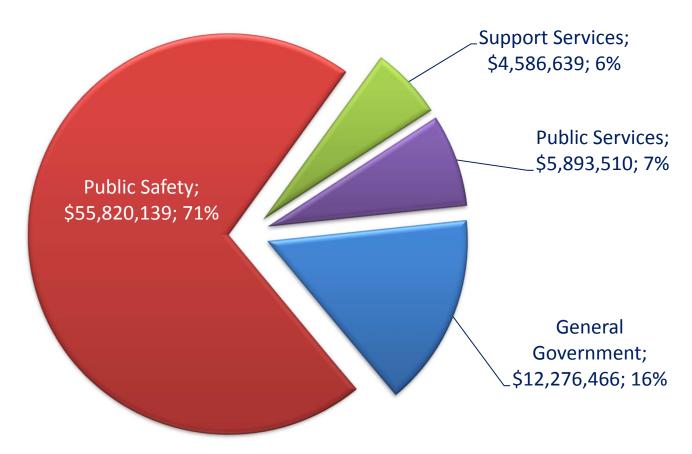


Total Revenues = \$78,576,754

### **BUDGET COMPARISON - GENERAL FUND EXPENDITURES**

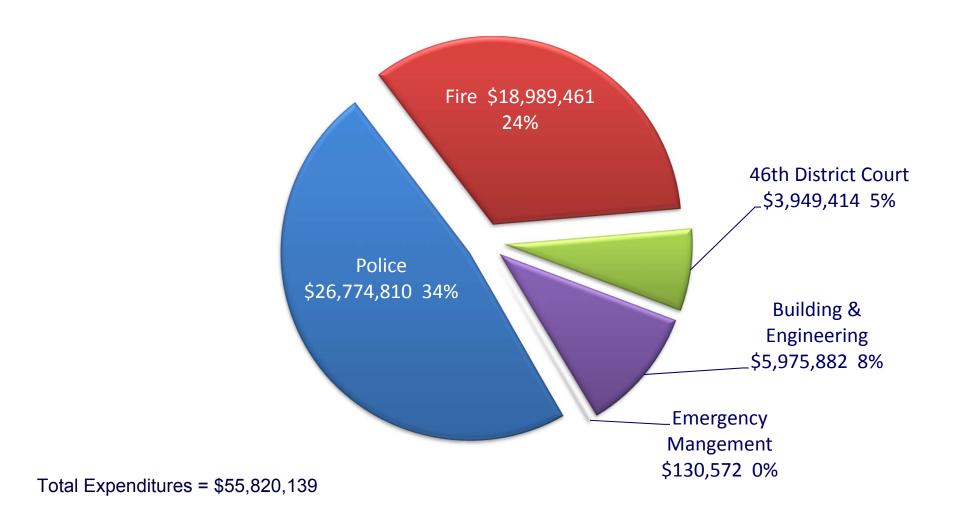
	18-19 APPROVED <u>BUDGET</u>	19-20 RECOMM. <u>BUDGET</u>	<u>%</u> <u>CHANGE</u>
Administration	\$ 607,436	\$ 622,831	2.5%
Assessing	1,110,342	1,235,189	11.2%
Building	2,826,375	2,916,704	3.2%
Business Development	374,176	368,988	-1.4%
Central Services	747,780	762,887	2.0%
City Attorney	909,507	892,632	-1.9%
Clerk	1,038,619	1,005,079	-3.2%
Code Enforcement	1,102,885	1,443,658	30.9%
Community Relations	669,550	758,467	13.3%
Council	191,887	195,120	1.7%
Court - 46th District	3,830,032	3,949,414	3.1%
Emergency Management	36,341	130,572	259.3%
Engineering	880,875	1,615,520	83.4%
Fire	18,326,526	18,989,461	3.6%
Fiscal Services	2,465,941	3,080,628	24.9%
Human Resources	1,031,369	1,257,286	21.9%
Mayor's Office	217,901	133,832	-38.6%
Planning	738,378	1,185,241	60.5%
Police	26,579,616	26,774,810	0.7%
Sanitation	2,979,453	2,819,433	-5.4%
Streets and Highways	118,596	210,827	77.8%
Support Services	3,449,703	4,586,639	33.0%
Technology Services	2,594,588	2,230,984	-14.0%
Transportation	479,871	550,554	14.7%
Treasurer	797,488	859,998	7.8%
Total General Fund	\$74,105,235	\$78,576,754	6.0%

# General Fund Expenditures 2019-2020



Total Expenditures = \$78,576,754

# Public Safety Percent of General Fund Expenditures 2019-2020



### **GENERAL FUND - FUND BALANCE CONSTRAINTS**

Fund balance classifications comprise a hierarchy based primarily on the extent to which the City is bound to observe constraints imposed upon the use of resources reported. The various classifications reported in the General Fund are defined and detailed below.

Non-spendable fund balance includes inventory, prepaid expenditures, and land held for resale.

**Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

**Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority (City Council).

**Assigned** fund balance is intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed.

**Unassigned** fund balance is the residual classification for the government's general fund and includes all spendable amounts not contained in the other classifications.

Fund Balance Classification	Amount		
Non-spendable	\$13,302,124		
Restricted for right-of-way (Metro Act)	858,814		
Sanitation reserve	141,625		
Committed to specific programs:			
Dispatch improvements	\$994,254		
Emergency cleanup	730,594		
Equalization reserve	1,000,000		
Local improvement revolving - Northland	10,146,539		
Building infrastructure reserve	2,000,000		
Tax base initiatives reserve	3,000,000		
Wage adjustments	1,671,276		
Total Committed	\$19,542,663		
Assigned:			
Encumbrances	\$348,733		
Unassigned	\$14,890,551		
Total Fund Balance - June 30, 2018 *	\$49,084,510		

<sup>\*</sup> Based on 2018 Comprehensive Annual Financial Report